Sustainable Governance and Funding
Tauranga Safe City Background
In 2006, Tauranga City Council (TCC) sourced funding from ACC, Bay of Plenty District Health Board (BOPDHB) and Fulton Hogan for a period of two years for the commencement of the project. The project aims to implement a safety and injury prevention programme in Tauranga City based on the World Health Organisation Safe Community programme.

In June 2006, TCC contracted the services of the Project Coordinator to:
- identify and engage members of the community in the Tauranga City Council area;
- manage and direct the implementation of the Tauranga Safe City (TSC) Project; and
- support the specific goals of the Coalition partners and the Tauranga Safe City Steering Committee.

Project Objectives
The Project’s main aim is to make Tauranga City a ‘safe place to live work and play in’ through forming and supporting a sustainable infrastructure based on partnership and collaboration, that actively contributes to the reduction in the incidence and severity of injury, and other related harm.

The objectives set out in the Tauranga Safe City Strategic Plan are:
- To improve the evidence base for injury prevention action through the monitoring of injury issues in Tauranga City
- Identify and support effective injury prevention and community safety programmes that address the highest priority areas of concern
- Identifying opportunities for intervention: Partnerships, Collaboration, Advocacy
- Networking: developing relationships with coalition partners
- WHO Safe Communities accreditation

The Tauranga Safe City Strategic Plan is attached as Appendix A.

The Strategic Plan is endorsed by the Tauranga Safe City Coalition – an unstructured and informal collective of agencies engaged in crime prevention and community safety activities. The Coalition meets twice a year.

Tauranga Safe City Governance 2006-08
The Project is governed by a Steering Committee, an ad hoc unincorporated committee, comprised of representatives from the funding partners: Tauranga City Council; ACC; Bay of Plenty District Health Board; Fulton Hogan.

During the preparatory stage of the Project the Steering Committee:
- Developed the project brief
- Identified the initial six Focus Areas: water safety, road safety; workplace safety; falls; alcohol/street violence; suicide*.
- Set out key tasks and timelines; and
- Engaged the Project Coordinator
*Family violence was subsequently added to the focus areas.

Since the commencement of the project the Steering Committee meets monthly to:
- Receive and respond to the Coordinators Report
- Monitor progress against the project brief
- Sign off the Strategic Plan
- Raise and resolve any matters relating to the project and to city safety

Tauranga Safe City Coordinator
The Tauranga Safe City Coordinator is engaged under contract by Tauranga City Council on behalf of the Steering Committee. The coordinator is funded for three days a week to implement the Strategic Plan.

Future role of Tauranga Safe City funders
The BOPDHB, Fulton Hogan and ACC representatives on the Steering Committee have indicated their commitment in principle to extending their funding for a further two years. However they have signalled that they do not wish to continue in an active governance role after June 2008. Their preference is to establish a contractual funding and reporting relationship with Tauranga City Council and for their ongoing involvement to be in an advisory capacity through a reference group that meets no more than quarterly.

Tauranga Crime Prevention Plan 2007-2012
The Tauranga Crime Prevention Plan 2007-2012 is attached as Appendix B

Tauranga City Council has had an ongoing funding agreement with the Crime Prevention Unit, Ministry of Justice for a number of years. Through this agreement, funding is made available to the Council to distribute to community organisations delivering crime prevention initiatives in accordance with the Crime Prevention Plan.

The Plan identifies four key objectives: youth offending and reoffending; property and theft; alcohol and drugs; family violence.

Tauranga Crime Prevention Plan Governance
The Plan is developed by the Tauranga Crime Prevention Steering Group, an unincorporated ad hoc committee
comprising members from Tauranga City Council, (including Tauranga Safe City); Tauranga Police; Ministry of Justice.

The key responsibilities of the TCPSG are to:
- Develop and review the Tauranga Crime Prevention Plan
- Identify and work with potential organisations to deliver initiatives
- Contract out the delivery of projects
- Assess viability of community and organisation initiatives against Crime Prevention Plan to determine potential for funding
- Monitor effectiveness of project implementation against strategic goals
- Provide updates to the Tauranga City Council, CPU, the community forum, and the wider community on progress of implementation

The Plan is endorsed by the Crime Prevention Community Forum, which is an unstructured and informal collective of agencies engaged in crime prevention and community safety activities.

**Organisational capacity**
Implementation and monitoring of the Plan is currently done by staff in the Environmental Monitoring team at Tauranga City Council on an ‘over-and-above’ basis within existing duties.

**Combining Crime Prevention and Tauranga Safe City Projects**
The Tauranga City Council has approved amalgamating the roles and responsibilities for these two programmes.
- There are significant overlaps in priority focus areas: such as family violence, alcohol and street violence
- There are significant overlaps with agencies supporting each programme: such as Police, Courts, Child Youth and Family, Toi Te Ora Public Health, ACC, BOPDHB
- There are benefits and efficiencies from incorporating the coordinating functions into one role.

**Tauranga Safe City Governance 2008-10**
The Tauranga City Council has agreed to take responsibility for the governance of the project and day-to-day management of the coordinator and the implementation of the Strategic Plans. The Council will establish a joint reference group to provide strategic oversight that will be known as the Tauranga Safe City Leadership Forum.

**Tauranga Safe City Leadership Forum**
The Leadership Forum will meet periodically to advise, monitor and support the two Plans.

Members of the Leadership Forum:
- Tauranga City Council
- Tauranga Police
- BOPDHB
- ACC
- Fulton Hogan
- Ministry of Justice

Other possible members could include:
- TMAPS Chair
- Youth Offending Team Coordinator
- Dept of Labour
- Water safety representative
- Older persons’ rep – PATAG, Positive Ageing Tauranga, Elders Forum

**Tauranga Safe City Coordinator**
The coordinator will continue to be engaged by Tauranga City Council on a fixed-term contract 2008-10.

**Tauranga Safe City Coalition and Crime Prevention Forum**
These two networks would be combined into one large Tauranga Safe City Coalition, recognising that specific activities are occurring within sector partnerships and informal collaborative projects. The Tauranga Safe City Coalition will meet twice a year.

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**Proposed Structure for Tauranga Safe City and Crime Prevention Project**

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<td>TCC Manager: Environmental Compliance and Monitoring</td>
<td>Council</td>
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<td>TCC (overheads)</td>
<td>Safe City and Crime Prevention Project Co-ordinator (Council employee or contracted to Council)</td>
<td>Tauranga Safe City Leadership Forum</td>
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<tr>
<td>Crime Prevention Unit (MoJ), Other funding partners</td>
<td>Safe City Strategic Plan and Crime Prevention Plan</td>
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