AGENDA

COMMUNITY & CULTURE COMMITTEE / WORKSHOP MEETING

TUESDAY, 14 MARCH 2017
Commencing at 1.00 pm

Tauranga City Council
Council Chambers, 91 Willow Street, Tauranga

Please note that this meeting will be audio recorded. The recording will be publicly available on Tauranga City Council’s website: www.tauranga.govt.nz.

NOTICE OF MEETING

I hereby give notice that a meeting of the Community & Culture Committee will be held in the Tauranga City Council Chambers, 91 Willow Street (access off the Library Arcade), Tauranga to consider the business as set out herein.

G Poole
Chief Executive
Common Responsibilities and Delegations

The following common responsibilities and delegations apply to all standing committees.

**Responsibilities of Standing Committees**

- Establish priorities and guidance on programmes relevant to the Role and Scope of the committee.
- Provide guidance to staff on the development of investment options to inform the Long Term Plan and Annual Plans.
- Report to Council on matters of strategic importance.
- Recommend to Council investment priorities and lead Council considerations of relevant strategic and high significance decisions.
- Provide guidance to staff on levels of service relevant to the role and scope of the committee.
- Establish and participate in relevant task forces and working groups.
- Engage in dialogue with strategic partners, such as Smart Growth partners, to ensure alignment of objectives and implementation of agreed actions.
- Confirmation Committee minutes.

**Delegations to Standing Committees**

- To make recommendations to Council relevant to the Role and Scope of the Committee.
- To develop and consider, receive submissions on and adopt strategies, policies and plans relevant to the role and scope of the committee, except where these may only be legally adopted by Council.
- To consider, consult on, hear and make determinations on relevant strategies, policies and bylaws (including adoption of drafts), making recommendations to Council on adoption, rescinding and modification, where these must be legally adopted by Council.
- To approve relevant submissions to central government, its agencies and other bodies.
- To develop expectation documents and comment on Statement of Intents for CCOs (and alternative delivery models), where the activity that the CCO undertakes is relevant to the role and scope of the committee.
- Engage external parties as required.
Community & Culture Committee Terms of Reference

Membership

CHAIRPERSON  Cr Terry Molloy
DEPUTY CHAIRPERSON  Cr Leanne Brown
MEMBERS  Cr Kelvin Clout
            Cr Bill Grainger
            Cr Steve Morris
            Cr Catherine Stewart

Mayor Greg Brownless (ex officio)

QUORUM  5
MEETING FREQUENCY  Monthly

Role

- To ensure social and cultural diversity and heritage are recognised and celebrated.
- To enable a socially inclusive, vibrant and happy city.
- To ensure Tauranga’s community assets and spaces can be enjoyed by everyone.
- To ensure Council is meeting the changing needs of our communities.

Scope

- Overseeing the provision and enhancement of community assets, facilities and spaces.
- Enhancing community development partnerships with social sector partners and Tangata Whenua.
- Engaging communities on issues of importance to Council, the community and the city.
- Participation in partnerships to address community issues and social inclusion.
- Supporting arts, heritage and community events.
- Developing recommendations on investment options for new community and cultural assets.
- Developing positions on the adoption, modification or rescinding of community bylaws and policies.

Power to Act

- To make all decisions necessary to fulfil the role and scope of the Committee subject to the limitations imposed.
- To establish subcommittees, working parties and forums as required.
- To evaluate and resolve applications to Stewart Trust and Carruthers Trust funds.
- To co-opt non-voting members, including one Tangata Whenua or other representatives, to the Committee.
Power to Recommend

- To Council and/or any standing committee as it deems appropriate.
Table of Contents

<table>
<thead>
<tr>
<th>ITEM</th>
<th>SUBJECT</th>
<th>PAGE NO</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Apologies</td>
<td>7</td>
</tr>
<tr>
<td>2.</td>
<td>Public Forum</td>
<td>7</td>
</tr>
<tr>
<td>2.1</td>
<td>Mt Maunganui Surf Lifeguard Service Update</td>
<td>7</td>
</tr>
<tr>
<td>2.2</td>
<td>Mobile Shops Tender Process - Naseeb Kumar</td>
<td>7</td>
</tr>
<tr>
<td>3.</td>
<td>Chairperson’s Report</td>
<td>7</td>
</tr>
<tr>
<td>4.</td>
<td>Lead Officer’s Report</td>
<td>7</td>
</tr>
<tr>
<td>5.</td>
<td>Acceptance of Late Items</td>
<td>7</td>
</tr>
<tr>
<td>6.</td>
<td>Confidential Business to be Transferred into the Open</td>
<td>7</td>
</tr>
<tr>
<td>7.</td>
<td>Change to the Order of Business</td>
<td>7</td>
</tr>
<tr>
<td>8.</td>
<td>Declaration of Conflicts of Interest</td>
<td>7</td>
</tr>
<tr>
<td>9.</td>
<td>Business</td>
<td>7</td>
</tr>
<tr>
<td>9.1</td>
<td>DC 37 Investigation into Welcome Bay Council owned sites for development feasibility</td>
<td>7</td>
</tr>
<tr>
<td>9.1.1</td>
<td>Attachment A DC 37 - Welcome Bay Community Plan 2010 - Objective 5 - Investigation into Welcome Bay Council owned sites for development feasibility</td>
<td>13</td>
</tr>
<tr>
<td>9.1.2</td>
<td>Attachment B DC 37 - Investigation into Welcome Bay Council owned sites for development feasibility - Plan view of key sites</td>
<td>14</td>
</tr>
<tr>
<td>10.</td>
<td>Discussion of Late Items</td>
<td>16</td>
</tr>
<tr>
<td>11.</td>
<td>Public Excluded Session</td>
<td>16</td>
</tr>
<tr>
<td>12.</td>
<td>Workshop Session</td>
<td>17</td>
</tr>
<tr>
<td>12.1</td>
<td>Initial Priorities and Work Programme (DC 34)</td>
<td>17</td>
</tr>
</tbody>
</table>
1. Apologies

2. Public Forum

2.1 Mt Maunganui Surf Lifeguard Service Update

2.2 Mobile Shops Tender Process - Naseeb Kumar

   Link to Fact Sheet:

   Link to Bylaw:

3. Chairperson’s Report

4. Lead Officer's Report

   The Lead Officer to provide a verbal update.

5. Acceptance of Late Items

6. Confidential Business to be Transferred into the Open

   The Council to consider whether any items on the Agenda are to be transferred to the Open Section of the meeting.

7. Change to the Order of Business

8. Declaration of Conflicts of Interest

9. Business

9.1 DC 37 Investigation into Welcome Bay Council owned sites for development feasibility
Investigation into Welcome Bay Council owned sites for development feasibility  (DC 37)

Community & Culture Committee
14 March 2017
Objective ID No:  A7731931

CONFIDENTIAL ATTACHMENTS C-G

Reason for Confidentiality
To enable the Council to carry on without prejudice or disadvantage, negotiations (including commercial and industrial).

Transfer to Open
Attachment C-G are to remain in the Confidential section to enable Council to carry on without prejudice or disadvantage, negotiations (including commercial and industrial).

Purpose
1. To present the outcome of the investigation into Council owned sites within Welcome Bay for the potential development of a supermarket.
2. To seek agreement to progress to community engagement within Welcome Bay and obtain feedback on, broadly:
   (a) The principle of using Council owned sites for the potential development of a supermarket
   (b) Following on, which of 3 identified Council owned sites is the preferred option from the community.

Executive Summary
3. The Welcome Bay community has long expressed a desire for a supermarket to be established within Welcome Bay.
4. Two independent assessments have indicated that Welcome Bay can support a small to medium sized supermarket.
5. There is significant retail leakage occurring in the Welcome Bay catchment to other supermarkets and grocery stores in Tauranga. A centrally located supermarket would reduce the retail leakage and may lead to further benefits in terms of traffic reduction and employment opportunities within the community.
6. Whilst commencing work to identify options for the future use of a reserve in Welcome Bay, supermarket providers (“the providers”) were contacted to gauge whether a supermarket development was viable in Welcome Bay from a commercial perspective. The providers confirmed the viability of such a development Welcome Bay but have assessed all current private land opportunities in the area without success.
7. Council initiated a project to assess the suitability of Council owned sites in Welcome Bay to potentially provide for a supermarket development whilst ensuring there is no loss of service provision in terms of any existing community or sports facility and ensuring that the community are involved in the decision making process.

**Discussion**

8. The Welcome Bay community has long expressed a desire for a supermarket to be established within Welcome Bay. This was recorded in the Welcome Bay Community Plans in 2010 (Attachment A) and again in 2011 following consultation undertaken by the Welcome Bay Community Centre. The issue was again raised through further consultation undertaken by the Welcome Bay Community Centre as part of the 2015 Long Term Plan. Additionally, there have been a number of newspaper articles relating to a potential supermarket development in Welcome Bay.

9. The assessment of whether Welcome Bay could support a supermarket development has been independently investigated on two previous occasions. Once as part of a citywide assessment in 2007\(^1\), and more recently in 2016 via an assessment specific to the Welcome Bay area\(^2\). Both independent assessments recommend that Welcome Bay has a catchment size that can support a small to medium sized supermarket.

10. The 2016 assessment provided evidence that there is a significant retail leakage occurring in the Welcome Bay catchment to other supermarkets and grocery stores in Tauranga. Given the anticipated population and household growth for Welcome Bay, this retail leakage will continue to rise. With the evidence of retail leakage to areas outside of Welcome Bay, a benefit may be realised in terms of traffic congestion in the area should a supermarket be located centrally within the catchment. This would require further analysis, which could be carried out during the proposed community engagement. A centrally located supermarket would also be a benefit in terms of employment opportunities for the community.

11. Council received a private proposal in 2011, which included the potential for a supermarket development, however, due to issues with the acquisition of the required private land, this proposal did not progress.

12. In January 2015, Council resolved that Ohauiti Reserve is no longer required for sports field development and agreed to evaluate options for the future use of the reserve\(^3\). In commencing work to identify potential options for this site, and noting the community’s desire, Council staff then contacted supermarket providers to gauge whether a supermarket development was viable in Welcome Bay from a commercial perspective. The providers confirmed that they have spent considerable resource evaluating site options in Welcome Bay and assessing commercial viability for a number of years. The providers have exhausted all opportunities of development upon private land. Furthermore, the supermarket providers confirmed that Ohauiti Reserve was unsuitable from a commercial perspective.

13. With the above in mind and as an outcome from an Elected Member briefing in March 2016, Council initiated a project to assess the suitability of Council owned sites in Welcome Bay to potentially provide for a supermarket development. A key objective is to ensure there is no loss of service provision in terms of any existing community or sports facility whilst delivering a supermarket. Another key objective of the project is to ensure the community are actively involved in the decision making process to ensure

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1 An independent research and strategy document relating to the development of office and retail in Tauranga and Western Bay of Plenty was produced as supporting documentation for the SmartGrowth strategy.
2 An independent assessment was undertaken as part of the first phase of this project and was carried out specific to the Welcome Bay area.
3 Future Active Reserves (DC16) - Action Sheet (Objective ID: A6146661)
any use of Council owned land is supported and any preferred options are developed incorporating the views and opinions of the Welcome Bay community.

14. With no suitable private land currently available, it is highly unlikely that a supermarket development will occur in Welcome Bay unless Council look to facilitate such a development through the use of Council owned land.

15. This assessment, to date, has identified the following three Council owned sites (see Attachment B for an aerial view) as potential land for a supermarket development. All of these sites will be subject to further investigation and community consultation should Council progress:

(a) Waipuna Park (a park under the Local Government Act 2002)
(b) Waitaha Reserve (a reserve under the Reserves Act 1977)
(c) Owens Park (a reserve under the Reserves Act 1977)

Note - It is recommended that should the Community and Culture Committee wish to discuss the assessments of Council owned sites further or any previous private proposals, this should be carried out in a confidential forum since the information is commercially sensitive.

16. Council staff now seek recommendation from the Community & Culture Committee to engage with the community upon whether the development of a supermarket upon a Council owned site is supported, and whether the community has a preferred site from the 3 options available. Any impact and potential “trade-off” for each site will also be communicated in order for the community to form their preference. This does not commit Council to disposing of any Council owned land for a supermarket development.

17. The community engagement will result in a further report to Council with the findings for further consideration and decision.

Recommendation/s

18. That the Community & Culture Committee:

(a) Receive Report (DC 37) - Investigation into Welcome Bay Council owned sites for development feasibility.

(b) Progress with Option 2 (see Options below) and commence community engagement to obtain community feedback upon whether the development of a supermarket upon a Council owned site is supported, and whether the community has a preferred site from the 3 options available.

Options

<table>
<thead>
<tr>
<th>Option</th>
<th>Pros</th>
<th>Cons</th>
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</table>
| Option 1  
“Do Nothing” i.e. do not progress | - Council owned sites are retained by Council and will continue to provide their existing service and utility. | - Welcome Bay community has expressed the desire for a supermarket in their area since 2009. |
with community engagement

<table>
<thead>
<tr>
<th>Option 2</th>
<th>Progress to community engagement</th>
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<tbody>
<tr>
<td></td>
<td>Council can obtain direct feedback from the Welcome Bay community and key stakeholders.</td>
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<tr>
<td></td>
<td>Council can obtain accurate information in terms of utilisation of existing sites and facilities.</td>
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<tr>
<td></td>
<td>An expectation may be set that Council will facilitate the delivery of a supermarket development to the area.</td>
</tr>
<tr>
<td></td>
<td>There is a risk that a supermarket provider may secure private land in the future for the purpose of a supermarket development</td>
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Consideration

Strategic Context

19. The Welcome Bay community has long expressed a desire for a supermarket development within their suburb. This report assesses the possible locations for such a supermarket and proposes the next phase of the project with progression towards such a development. This report and project provides a direct link to the community outcome that the Welcome Bay community is hoping to achieve.

Community

20. If Council resolves to proceed with the project community engagement will take place. A communications plan has been produced and will include direct dialogue and interaction with the Welcome Bay community, with the supermarket providers, Councils’ facility managers, and with local Iwi / hapu.

21. This project aims to deliver a community outcome and therefore, initial opinion and discussions with the community would be vital in any further decision making.

Significance and Engagement

22. Under the Significance and Engagement Policy 2014, this decision is of medium significance as it affects a suburb and subgroup of Tauranga’s population, it flows from a previous decision, and it will attract high public interest – especially within the Welcome Bay community.

23. Engagement will continue with key stakeholders for the sites that are taken forward. This will involve attendance at scheduled community meetings to discuss the project. Welcome Bay publications will be used (e.g. the Bay Waka) as well as an online survey to inform the public and encourage feedback and local opinion. This engagement will also allow Council staff to speak openly about the project and obtain usage data for the community on issues such as sports facilities and services. The Communications team has developed a communications plan for this consultation.

Implementation

24. If Council decides to progress, Council staff will commence the community engagement as detailed within this report and prescribed in the Communications plan.

25. Council staff will then report back to the Community and Culture committee later in 2017 and present the information obtained throughout the engagement with a view to Council
deciding whether to progress further with a number of the sites for a supermarket development.

**Attachments**

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
</tr>
</thead>
</table>
| A   | Welcome Bay Community Plan 2010 – Objective 5  
    |   Objective: ID: A7701903 |
| B   | Plan view of the 3 sites in Welcome Bay  
    | Objective ID: A7098590 |
| C   | Confidential – Welcome Bay site investigation chronology |
| D   | Confidential – Welcome Bay site analysis |
| E   | Confidential – Waipuna Park feasibility |
| F   | Confidential – Waitaha Reserve feasibility |
| G   | Confidential – Owens Park feasibility |

**Signatories**

| Authors       | Ben Burnand, Strategic Advisor  
                | Dean Williams, Manager: City Development |
|---------------|----------------------------------|
| Authorisers   | Jaine Lovell-Gadd, General Manager: City Transformation |
9.1.1 Attachment A DC 37 - Welcome Bay Community Plan 2010 -
Objective 5 - Investigation into Welcome Bay Council owned sites
for development feasibility
### Objective 5: We want Welcome Bay to...establish economic opportunities

What needs to be done to help achieve this objective?

<table>
<thead>
<tr>
<th>Action</th>
<th>Why</th>
<th>How</th>
<th>When</th>
<th>Who</th>
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</thead>
<tbody>
<tr>
<td>5.1 Establish a business network for Welcome Bay businesses.</td>
<td>The need for businesses to connect and network, and identify opportunities for working together to promote themselves has been identified through the community engagement process.</td>
<td>Identify all businesses. Hold initial meeting to determine who, when, what, how and why of starting this network. Also need to look at what already might exist so that no duplication occurs. Look at ways that a win win can be achieved for both business and the community eg pooled advertising, networking, database of business services and skills, survey on local business needs, identify service gaps etc. Discuss formation of a business directory. Note this could be part of the community directory referred to in Action 3.14.</td>
<td>Short Term</td>
<td>Community Project Team</td>
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<tr>
<td>5.2 Undertake a feasibility study for future</td>
<td>This will help invigorate the area and provide more retail and commercial opportunities within this locality, and the potential for</td>
<td>Approach TCC/, Priority One to determine what has already occurred in this area. Determine gaps and work out</td>
<td>Medium Term</td>
<td>Tauranga City Council Community Project Team</td>
</tr>
<tr>
<td>commercial opportunities such as a supermarket or innovative shopping alternatives</td>
<td>more employment opportunities.</td>
<td>a plan Approach Progressive Enterprises and Foodstuffs to ascertain level of interest/understand market and scales of economy. (What would have to happen for a supermarket to be established here?)</td>
<td></td>
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<tr>
<td><strong>5.3. Initiate improvements to the Welcome Bay shopping centre</strong></td>
<td>This is the main commercial area for Welcome Bay. Enhancing the look and profile of it will help reinvigorate the Welcome Bay community (examples include keeping the information board updated, tidy up gardens etc).</td>
<td>Approach Body Corp to discuss action and how to progress it.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>5.4 Create more opportunities for jobs in the area</strong></td>
<td>Welcome Bay has a high number of people unemployed and we need to be proactive in how we might address this issue in our local community.</td>
<td>Task to be considered as part of Action 5.1, Action 5.2 and Action 5.8.</td>
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<td><strong>5.5 Investigate improved service delivery for things like bill payments or alternative bill payment</strong></td>
<td>Some people have identified difficulties in making bill payments and to meet the required timeframes for doing this and accessibility to information to do this.</td>
<td>Get more of an understanding of what the issues are from the community. Contact key agencies eg electricity providers, telecommunications etc and determine how this is done and if there is any room for improvement.</td>
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</table>

<p>|  |  | Welcome Bay Community Centre Community Project Team Welcome Bay Village Body Corporate |
|  |  | Inter-Agency Forum Group Community Project Team |
|  |  | Community Project Team |
|  |  | Welcome Bay Community Centre |</p>
<table>
<thead>
<tr>
<th>methods</th>
<th>5.6 Establish a support network and/or centre for unemployed</th>
<th>More support is needed for people who are unemployed to help get them back into the workforce</th>
<th>Explore what is already in place in Tauranga and discuss how these services (if they exist) can be made more accessible to the Welcome Bay community</th>
<th>Medium Term</th>
<th>Ministry of Social Development Welcome Bay Community Centre</th>
</tr>
</thead>
<tbody>
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<td></td>
<td>5.7 Provide mentors for people to access in the community</td>
<td>There are people within the community that can provide valuable services to other people within the community – keeping it local and keeping it real.</td>
<td>Identify mentors and link to people who require this service.</td>
<td>Medium Term</td>
<td>Welcome Bay Community Centre</td>
</tr>
</tbody>
</table>
|         | 5.8 Identify training opportunities and potential providers of this | Specific areas requiring attention that were identified through the community engagement process are:  
- literacy  
- numeracy  
- Te Reo  
- self esteem  
- up skill for job opportunities  
- adult education  
- local trade industry training  
- scholarship opportunities | Identify all training providers and discuss requirements for Welcome Bay community and how this can be auctioned. | Medium Term | Welcome Bay Community Centre Community Project Team Inter-Agency Forum Group |
|         | 5.9 Understand future education provisions and               | It was identified that there is a need for a college and intermediate in Welcome Bay | Discuss with the Ministry of Education their long term strategic plans for Tauranga and for the Welcome Bay area. then discuss options for; | Long Term | Ministry of Education Community Project Team |


| opportunities in Welcome Bay | ● The establishment of an intermediate and/or a college  
● Better connections and access to existing schooling facilities outside of the Welcome Bay area.  
● Improve transport connections to tertiary institutions such as, the BOP Polytechnic / Waikato University. |
9.1.2 Attachment B DC 37 - Investigation into Welcome Bay Council owned sites for development feasibility - Plan view of key sites
Attachment B to DC 37 - Plan view of key sites in Welcome Bay

Information shown on this plan is indicative only. Tauranga City Council accepts no liability for its accuracy and it is your responsibility to ensure that the data contained herein is appropriate and applicable to the end use intended. Cadastral information is sourced from the LINZ Data Service http://data.linz.govt.nz/layer/772-nz-primary-parcels/. Crown Copyright Reserved.
10. Discussion of Late Items

11. Public Excluded Session

Suggested Resolution

That it be Resolved

That the Community & Culture Committee:

(a) Exclude the public from the following parts of the proceedings of this meeting namely:

- 9.1.1 Investigation into Welcome Bay Council owned sites for development feasibility - Attachments C to G

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under Section 48(1) of the Local Government Official Information & Meetings Act 1987 for the passing of this resolution are as follows:

<table>
<thead>
<tr>
<th>General Subject of Each Matter to be Considered</th>
<th>Reason for Passing this Resolution in Relation to Each Matter</th>
<th>Ground(s) Under Section 48(1) for the Passing of this Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.1.1 Investigation into Welcome Bay Council owned sites for development feasibility - Attachments C to G</td>
<td>To enable the Council to carry on without prejudice or disadvantage, negotiations (including commercial and industrial)</td>
<td>That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist.</td>
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12. Workshop Session

12.1 Initial Priorities and Work Programme (DC 34)

Community & Culture Committee
14 March 2017

Objective ID No: A7752590

Purpose

1. To identify and prioritise key work areas for the Community and Culture Committee (“the Committee”).

Executive Summary

2. The Committee’s proposed vision is for Tauranga to be ‘the most community minded city in New Zealand’. In working towards this goal, the Committee aims to address the challenges facing our growing city.
3. The role of the Committee is to ensure we have an inclusive, vibrant and happy city, where everyone can enjoy community assets and our social, cultural diversity and heritage are recognised and celebrated.
4. This report presents an initial work programme for the Committee (Attachment A). This work programme will be subject to further change and refinement.

Recommendation/s

That the Community & Culture Committee:

b. Agrees to the proposed vision and outcomes for the Community and Culture Committee as outlined in Table 1.
c. Agrees to the initial work programme for the Community and Culture Committee (Attachment A).

Discussion

5. Tauranga is facing unprecedented population growth. The population grew by around 10 per cent between 2006 and 2013 and is forecast to grow by a further 37 per cent by 2033. Taraunaga is not only growing it is also becoming more diverse in age and ethnicity.
6. Tauranga is often viewed as an affluent city but in reality, it has seven suburbs that are identified in the NZ Social Deprivation Index as being a 9 or 10 on the deprivation scale (10 is the most deprived). Approximately 10.9 per cent of our community live in these areas.
7. In this context, the role of the Committee is to ensure:
social and cultural diversity and heritage are recognised and celebrated,
a socially inclusive, vibrant and happy city,
Tauranga’s community assets and spaces can be enjoyed by everyone, and
Council is meeting the changing needs of our communities.

8. The Committee is responsible for overseeing the provision and enhancement of community assets, facilities and spaces; enhancing community partnerships; engaging communities; supporting arts, heritage and community events and developing positions on bylaws and policies. Many of Council’s activities have social or cultural implications or benefits.

9. At its workshop last month, the Committee discussed the vision of being ‘The most community minded city in NZ’ and considered what this meant. Table 1 below summarises this discussion.

Table 1: Vision and outcomes for the Community and Culture Committee

The Most Community Minded City in New Zealand

- Inclusion & Wellbeing
- Healthy & Active Communities
- Tangata Whenua Partnership
- Resilience

Delivery Mechanisms:
- Engagement & Partnership
- Community Support
- Community Assets, Facilities & Spaces
- Policies, Bylaws and Plans

10. Under the vision sits the outcomes that result from being the most community minded city. The most community minded city will be inclusive with a high level of community wellbeing, contain a healthy active population and Tangata Whenua will play a strategic role in the city. Together this will result in a resilient community.

11. In order to achieve the vision and desired outcomes, it is essential that a roadmap is developed as to how Council will achieve these outcomes and how we will measure success. In developing this roadmap, we will be developing a strategy. The work programme has factored this in. This may result in the removal or replacement of some existing strategies (e.g. Our Community Places).
Delivery Mechanisms for the Committee

12. In addition to the strategy or roadmap, key delivery mechanisms for this Committee to achieve the outcomes in Table 1 fit broadly into four strands:

- Engagement/partnership,
- Community support,
- Community assets, facilities and spaces, and
- Policies, bylaws and plans.

13. The Committee has identified engagement as a key priority. Council has a number of advisory groups and forums to help partner with different sectors in the community. Council also has agreed engagement protocols with most of the local Iwi and Hapu. It is proposed that the Committee needs to build on this as a key mechanism to achieve the vision and outcomes outlined in Table 1.

14. Community support refers to all of the ways which Council can support the community. This can include funding, the use of council facilities and communication channels, facilitation and advice. Council’s approach to community support can be ad hoc and inconsistent. This could be strengthened through having a clear strategy regarding Council support, and then refining the various policies to align with this. The work programme factors this in.

15. Overseeing the provision of community assets, facilities and spaces is an important way for Council to achieve the outcomes outlined in Table 1. This will continue to be a key way in which Council contributes to social and cultural wellbeing.

16. Bylaws, policies and plans are other tools that ensure the safety and wellbeing of the community. Policies can also help guide the delivery of community support.

Next Steps

17. Attached to this report is the initial work programme for the Committee (Attachment A). It should be recognised that as we move forward through this triennium, develop the strategy or roadmap to achieve the outcomes noted in Table 1, and develop the 2018-28 Long Term Plan (LTP), this work programme will be reviewed and adapted as required.

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
</tr>
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<tbody>
<tr>
<td>A.</td>
<td>2017 Work Programme for the Community and Culture Committee</td>
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</table>

Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Jane Barnett, Corporate and Policy Planner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Tracy Plane, Manager: Strategic and Corporate Planning</td>
</tr>
<tr>
<td></td>
<td>Kirsty Downey, General Manager: Chief Executive's Group</td>
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## Community & Culture Committee Vision:

To be the most community minded city in New Zealand

<table>
<thead>
<tr>
<th>Outcomes:</th>
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<tbody>
<tr>
<td>Inclusion and Wellbeing + Healthy and Active Communities + Partnerships with Tangata Whenua = Resilience</td>
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### Key Deliverables for 2017

**March - August 2017***

**Community and Culture Strategy Development**

- Developing a strategy roadmap, key performance indicators and targets in order to achieve the desired outcomes:
  - Inclusion and Wellbeing (this will include looking at homelessness, housing accessibility)
  - Healthy and Active Communities (this will include sports and recreation, aquatics, open space, health, etc)
  - Tangata Whenua Partnerships (this is also a separate work stream, as noted below)
  - Resilience (including emergency management, community resilience)

- This work will need to be scoped and brought back to the Committee in April
- It will need to consider existing strategies that relate to these outcomes (it may result in removal or replacement of other community strategies)

### Policies, Bylaws, Plans:

- Reserves Management Plans
  - Tauranga RMP
  - Mauao RMP

**April – September 2017**

**Engagement and Partnership**

- Developing a Community Engagement Framework
- Building strong relationships with community groups and others
- Increased engagement with Tangata Whenua, which includes:
  - Participating in the development of a Strategic Maori Engagement Framework
Tangata Whenua Land Aspirations Policy review
Tangata Whenua Resource Consent Consultation Policy review

Community Support

- Consider opportunities for the Committee to support community groups and community needs (e.g. homelessness)
- Develop strategic framework for funding community groups and initiatives through the LTP
- Engage with community groups who are looking for funding through the LTP
- Review policies related to use of Council land and facilities by community groups

Policies, Bylaws, Plans:

- 2018-28 LTP
  - Review levels of service for activity areas
  - Consider budget allocation for key strategic outcomes (e.g. inclusion, engagement)
  - Future direction for certain activities, such as elder housing, Artsville

May – December 2017

Policies, Bylaws, Plans:

- Dog Control Policy and Bylaw
- Beaches Bylaw
- Freedom Camping Bylaw

Other items for the committee to consider in 2017

- Welcome Bay Supermarket project
- Tsunami sirens
- Development of the sub-regional Arts and Culture Strategy
- Future of the New Year’s Eve event
- Presentations from community groups and externals (e.g. Merivale Community Centre)
- Stewart Trust fund distribution round
- Community Awards
- Advisory group remuneration

*Please note that these timeframes are indicative at this stage. The development of the strategy and the LTP will inform future versions of the work programme. Dates may need to be revised throughout the year; the Committee will be advised when this occurs.*